

List of Sidebars



Achievement Motivation

Achievement and Morality

Akbar

Another View: The Real Akbar, the (Not So) Great

Alexander the Great

Speech of Alexander the Great

Alienation

Alienation, Migration, and New Communities

Alinsky, Saul

Alinsky's *Rules For Radicals*

Altruism

Altruism and Self-Interest

Anthony, Susan B.

Remarks of Susan B. Anthony at Her Trial
for Illegal Voting

Apartheid in South Africa, Demise of

Compassion and Forgiveness: Extract from Alan Paton's
Cry, the Beloved Country

Aristotle

Aristotle on Authority

Arts

Lewis Mumford on Artists of a New Generation

Authenticity

Executives and Personnel Managers on Executive Traits:
Excerpt from William Whyte's *The Organization Man*

Bay of Pigs

It Might Have Been Worse if They Had Succeeded

Birth Control

Margaret Sanger's "The Case for Birth Control"

Body Shop, The

Values Mission Statement of the Body Shop

Boundaries and Authority

Boundaries and Authority—Not Always Clear

Brighton Declaration

The Text of the Brighton Declaration on Women and Sport

Buddha

The Noble Eightfold Path

Bureaucracy

Principles of Classic Management Theory

Carnegie, Andrew

An Excerpt from Andrew Carnegie's "The Best Fields
for Philanthropy"

Carson, Rachel

Dorothy Freeman to Rachel Carson

Castro, Fidel

A View of Fidel Castro in the Cuban-American
Community

Charisma

Charisma and *Tsav* in a West African Society

Charlemagne

Einhard's *The Life of Charlemagne*

Children, Socialization and Leadership Development in

"Girl Mapping" Project Teaches Leadership Skills
to Young Women

Churchill, Winston

"This Is Their Finest Hour" Speech

Civil Rights Act of 1964

Lyndon B. Johnson's Remarks on Signing of the Civil
Rights Act

Provisions of the Civil Rights Act of 1964

Civil Rights Movement

W. E. B. Du Bois's Criticism of Booker T. Washington
Selection from *Brown v. Board of Education*

Coaching

Brutus Hamilton on Coaching

Coercion

The Coercion of Native Americans

Communication

Leadership Communication in Shakespeare

Community Development

Cathedral Building as a Model for Social Change

Competition

When Competition and Rivalry Are Dysfunctional

Conflict

Young People from the Middle East Come Together

Conformity

Personality Tests to Ensure Conformity

Confucianism

“On Government by Moral Force” from *The Analects of Confucius*

Congressional Leadership

Four Rules of Leadership in a Free Legislative Body
Speakers of the U.S. House of Representatives
U.S. Senate Majority Leaders

Connective Leadership

Assessing Achievement Styles

Corporate Social Responsibility

CERES Principles

Crisis

Peter Drucker on the Recurrent Crisis

Cromwell, Oliver

The Triennial Act of 1641

Cross-Cultural Leadership

Cross-Cultural Confusion and Leadership Failure

Cuban Missile Crisis

Debate between Adlai Stevenson and V. A. Zorin

D-Day

Eisenhower’s Order of the Day to the Soldiers, Sailors, and Airmen of the Allied Expedition Force

Decision Making

Decision Making—Too Much Talk May Backfire

Deep Change

Exodus 6:1–13

Democratic Leadership

Destoolment of a Chief

Distribution of Leadership

Distribution of Leadership in a Hierarchical Society

Du Bois, W. E. B.

W. E. B. Du Bois on the Veil

East Timor, Founding of

Preamble to the Constitution of East Timor

Economic Justice

William Bradford on Property

Eddy, Mary Baker

Selection from *Science and Health*

Education, Higher

Dorm Life as a Leadership Study

Education, K–12

Teaching about Leadership

Eisenhower, Dwight David

Eisenhower’s Speech on the Military-Industrial Complex

Elizabeth I

The “Golden Speech” to Parliament Delivered by Queen Elizabeth I

Enron Scandal

The Lessons of Enron

Entrepreneurship

Day Care Problem Becomes a Business Opportunity

Environmental Justice

Lois Gibbs and Love Canal

Ethics, Contemporary

Eight Global Values

Ethics: Overview

Selection from John Stuart Mill’s *Utilitarianism*

Family Leadership

A Son’s Leadership Responsibilities in the Traditional Korean Family

Farm Worker Movement

Selection from the *2000 Annual Report on Labour Rights*

Followers, Motivation of

Morality, Loyalty, and Reasons for Following

Followership

Francis Bacon on Followers

Freud, Sigmund

Betty Friedan on Freud

Friedan, Betty

Selection from *The Feminine Mystique*

Friendship

Samuel Johnson on Friendship

Gangs

Gang Leadership in Chicago

Gender and Authority

Gender and Authority in West Africa

Gender Gap

Small-Wins Strategy Promotes Gender Equity
The Leadership Gender Gap

Gender Stereotypes

Extract from Louisa May Alcott’s *Little Women*

Gender-Based Structure of Work

A New Spin on “Women’s Work”

Genghis Khan

The Power of Genghis Khan

Globalization

Selection from the Marrakesh Agreement Establishing the World Trade Organization, 1994

Goldman, Emma

Emma Goldman on the Right of Free Speech

Gompers, Samuel

Emma Goldman on Samuel Gompers

Green Parties

Leadership Issues in the Greens
Reflections on Leadership in the Green Party in Britain

Group Cohesiveness

Group Cohesiveness in Leading a Korean Fishing Village

Group Norms

Group Norms and Group Boundaries among the Santals

Group Process

Leader Status and Group Process among the Santals

Groupthink

The Eight Symptoms of Groupthink, as Identified by Irving Janis

Guevara, Ernesto “Che”

The Death of Che Guevara

Haile Selassie

Haile Selassie’s Telegram to the League of Nations

Handsome Lake

Selection from the Code of Handsome Lake:

The Message of the Four Beings

Hiroshima

What Did Truman Know?

Potsdam Declaration, 1945

Hitler, Adolf

Hitler on the Use of Propaganda

Human Rights

Universal Declaration of Human Rights

Humor

Humor About Leaders

Influence Tactics

Influence Tactics in a Korean Village

Innovative Leadership

The Best and Worst of Twentieth-Century Innovations

Intelligence, Social

A New Index for Workplace Effectiveness

Iranian Hostage Crisis

The Weak Leadership Label

Israel, Founding of

The Hogarth Conversation with King Hussein

Selection from United Nations General Assembly

Resolution 181

Jesus

Selection from the Sermon on the Mount

John XXIII, Pope

Excerpt From Pope John XXIII’s Radio Address during the Cuban Missile Crisis

Johnson, Lyndon

Selections from Lyndon B. Johnson’s Address to the Nation, 31 March 1968

Jonestown Mass Suicide

Selection from *The Letter Killeth* by Jim Jones

King, Martin Luther, Jr.

Selection from Martin Luther King’s *Letter from a Birmingham Jail*

Labor Movement

The Global Compact

Leader-Follower Relationships

Loyalty to Followers: Ethnographic Account of a Pawnee War Party

Leadership Effectiveness

Leadership Effectiveness as Viewed by James Fenimore Cooper

Leadership Succession

Joshua Succeeds Moses—Joshua I

Hereditary Succession: Inscription of Darius

Lee, Ann

Testimonies of Mother Ann Lee and the Elders

Lee, Robert E.

Surrender at Appomattox

Lenin, Vladimir

Lenin’s Speech at the Meeting of the Petrograd Soviet

Lewis and Clark Expedition

Entry from *The Journals of the Lewis and Clark Expedition*

Lincoln, Abraham

The Gettysburg Address

Literature

Selection from Herman Melville’s *Moby Dick*

Lumumba, Patrice

Patrice Lumumba’s Last Letter

Luther, Martin

Selection from the *Ninety-Five Theses*

Machiavelli, Niccolo

Selection from *The Prince*

Malcolm X

Tribute to Malcolm X

Mandela, Nelson

Nelson Mandela on Building a Global Partnership for Children

Manhattan Project

Einstein Warns Roosevelt

Mao Zedong

Selections from Mao’s Speech “In Commemoration of the 28th Anniversary of the Communist Party in China”

Marx, Karl

Karl Marx on the Ruling Class

Karl Marx on the State

Mau Mau Rebellion

The African View of Mau Mau

Military

The Charge of the Light Brigade, by Alfred Lord Tennyson
General Carl Von Clausewitz on Courage and Chance in War

Modeling and Leading by Example

Strengthening Role Modeling in Leadership

Modern Olympics Movement

Coubertin Chooses His Olympic Committee

Morgan, Arthur E.

Arthur E. Morgan on Decision Making

Moses

The Ten Commandments (Exodus 34)

Muhammad

“The Prophet’s Mission” from the *Biography of the Messenger of God*

Nader, Ralph

Selection from the Testimony of Ralph Nader before the U.S. House of Representatives

Napoleon

Selection from the Code Napoléon

Narratives

Developing Leaders in Government through Stories

Nelson, Horatio Lord

Dispatches of Horatio Nelson during the Trafalgar Campaign

Networks and Networked Organizations

Networks and Immigration

Nichiren

Nichiren’s “The Swords of Good and Evil”

Nietzsche, Friedrich

A Selection from *Thus Spake Zarathustra* by Friedrich Wilhelm Nietzsche

Obedience

Corporations as Cults

Organizational Justice

Worker Benefits Linked to Company Leadership

Organizational Theory

Organizational Lenses

Organizing

Advice for Activists

Panama Canal Treaties

Selection from the Panama Canal Treaty of 1977

Parliament, British

Choosing a Member of Parliament in the Highlands of Scotland

Excerpt from *Phineas Finn* by Anthony Trollope

Patriarchy

Prerogatives of Patriarchy in the Arab World

Personality and Group Roles

Personality and Group Roles Chart

Plato

Selection from Plato’s *Apology*

Politics

The Headman of the Kapauka People of Papua New Guinea

Poverty and Inequality

Indigenous or Government Control?

The Clan Chief in Scotland

Presidential Leadership, U.S.

U.S. Presidents and Terms of Office

Pueblo Revolt

Selection From Don Antonio de Otermin’s *Letter from New Mexico*

Qualitative Methods

Empirical Research Practices in Leadership Research

Reasons to Use Qualitative Research

Race to the South Pole

Excerpts from Robert Falcon Scott’s Journal, 1912

Racial Minorities

Leadership in an Ethnic Community in Detroit

Religion

The Religious Communicator as Religious Leader

Religious Studies

Religious Leadership among the Hopi of Arizona

Rhetoric

Patrick Henry’s “Give Me Liberty or Give Me Death” Speech

Rockefeller, John D.

Ida Tarbell on John D. Rockefeller’s Character

Roosevelt, Eleanor

Preamble to the Universal Declaration of Human Rights

Roosevelt, Franklin Delano

Selections from Franklin Delano Roosevelt’s First Inaugural Address

Roosevelt, Theodore

Rough Rider Reenactment Groups

Sacred Texts

Selection from *The Laws of Manu*, Chapter VII

Saladin

Richard and Saladin

Science and Technology

The Vision for Jules Verne’s “Moon Gun” in *From the Earth to the Moon*

Singapore, Founding of

Important Dates in the Life of Stamford Raffles

Social Capital Theories

The Origins of Social Capital

Spirituality

Pillar Edict VII: Ashoka’s Measures for the Propagation of the Law in the Maurya Empire

Sports

Sports, Prison, and Democracy in South Africa

Stalin, Josef

Stalin on the Elimination of the Wealthier Peasant Class

Stonewall Rebellion

On the Streets during the Stonewall Rebellion

Strategic Leadership

“Attack by Stratagem” from *The Art of War* by Sun Tzu

Substitutes for Leadership

The Laws of Hammurabi on Substitutes for Military Service

Süleyman the Magnificent

The Ambassador to Constantinople's Impression of Süleyman I

Team Leadership

External Control and Team Leadership:
Hunting Practices of the Ojibwa of Canada

Teamwork

Romans 12

Tiananmen Square

U. S. Embassy Account of Tiananmen Square

Transformational and Transactional Leadership

James MacGregor Burns on Change versus Transformation

Truth and Reconciliation Commissions

Truth and Reconciliation Commissions

Tutu, Desmond

The Desmond Tutu Peace Organizations:
The Triumph of the Human Spirit

United States Constitution

Selection from the Constitution of the People's Republic of China

Selection from the Constitution of Qatar

War on Terrorism

Selection from President George W. Bush's Address to a Joint Session of Congress

Wells-Barnett, Ida B.

Excerpt from *Southern Horrors*

Whitefield, George

Excerpts from George Whitefield's Sermon "Christians, Temples of the Living God"

Wilson, Woodrow

Excerpt from Woodrow Wilson's Fourteen Points Speech to Congress

Winfrey, Oprah

Oprah Winfrey on Creating a Vision for Life

Women and Business Leadership

World Summit for Women Entrepreneurs

Women and Men as Leaders

Hopkins v. Price Waterhouse

Female Heads of State in the Twentieth Century

Women and Political Leadership

President Barbie

Female Power in Ancient Okinawa

Women and Social Change Leadership

Take the Lead! Summit

Women's Movement

"Ain't I a Woman?": Sojourner Truth's Speech

at the Women's Rights Convention in Akron, Ohio,

Delivered in December 1851

Women's Suffrage

The "Natural Differences" Argument Against Women's Suffrage

Xian Incident

Peter Chang Oral History Materials

Youth Leadership

School Officials and Community Values